## **Financial Summary**

We adopted the International Financial Reporting Standards (IFRS) from fiscal 2016. Core operating income is calculated as operating income (loss) excluding certain gains and expenses attributable to non-recurring factors (gains and losses incurred by business withdrawal and contraction, etc.) as defined under IFRS. We disclose core operating income as our unique gains/losses incurred by staged gains/losses, considering the comparability with the operating income of J-GAAP.

J-GAAP (fiscal 2011–2015) IFRS (fiscal 2015–2021)								Figures for years indicated with (*) do not include results from discontinued operations.					
	2011	2012	2013	2014	2015		2015*	2016*	2017	2018*	2019*	2020	2021
For the year						For the year							Millions of yen
Net sales	3,208,168	3,088,577	3,498,834	3,656,278	3,823,098	Sales revenue	3,543,352	3,376,057	3,724,406	3,840,341	3,580,510	3,257,535	3,976,948
Operating income	130,579	90,241	110,460	165,681	280,026	Core operating income	300,410	307,522	380,489	314,104	194,820	174,710	272,342
Income before income taxes and minority interests in consolidated subsidiaries	127,474	82,900	116,594	165,621	198,248	Income before taxes	252,791	258,343	344,077	284,846	122,003	32,908	290,370
Net income attributable to owners of the par	ent 35,486	18,596	32,248	60,859	46,444	Net income (loss) attributable to owners of the parent	51,358	156,259	211,788	169,530	54,077	(7,557)	177,162
Total comprehensive income	64,199	94,900	134,016	173,692	7,695	Total comprehensive income	34,302	226,493	297,476	205,898	475	160,551	332,834
Capital expenditures	116,145	132,221	133,339	165,057	176,508	Capital expenditures	213,134	206,482	225,189	231,742	240,390	263,715	254,589
Depreciation and amortization	145,695	129,549	131,571	151,253	180,374	Depreciation and amortization	182,656	174,040	178,895	199,332	239,824	243,793	251,469
R&D expenditures	138,545	134,723	134,260	132,217	138,364	R&D expenditures	126,782	126,290	138,833	142,822	133,368	126,073	156,584
Cash flows from operating activities	217,954	206,504	177,027	329,776	388,663	Cash flows from operating activities	299,612	396,643	397,940	415,575	452,003	467,133	346,871
Cash flows from investing activities	(63,404)	(169,758)	(159,789)	(277,223)	(202,796)	Cash flows from investing activities	(234,078)	(289,056)	(335,933)	(895,068)	(87,563)	(217,010)	(128,781)
Cash flows from financing activities	(164,146)	(26,250)	(8,307)	(2,061)	(156,957)	Cash flows from financing activities	(40,945)	1,411	(150,592)	519,062	(450,523)	(142,773)	(336,283)
At year-end						At year-end							
Total assets	3,173,970	3,307,758	3,479,359	4,323,038	4,061,572	Total assets	4,223,774	4,463,547	4,701,415	5,572,508	5,132,149	5,287,228	5,573,871
Property, plant and equipment	1,032,738	1,061,551	1,118,050	1,498,146	1,390,727	Property, plant and equipment	1,403,437	1,431,681	1,433,509	1,683,354	1,742,216	1,813,838	1,899,695
Interest-bearing debt	1,164,128	1,198,799	1,258,186	1,603,595	1,465,752	Interest-bearing debt	1,579,575	1,693,742	1,606,123	2,246,751	2,388,060	2,482,422	2,289,869
Total net assets	1,144,954	1,203,316	1,314,870	1,588,601	1,554,528	Equity attributable to owners of the parent	972,197	1,091,398	1,285,750	1,377,947	1,170,222	1,236,339	1,458,077
Per share						Per share							Yen
Net income—basic	24.06	12.61	21.89	41.40	31.70	Basic earnings (loss) per share	35.06	106.73	147.14	119.22	38.08	(5.32)	124.68
Net assets	522.77	553.54	611.95	669.77	636.43	Equity attributable to owners of the parent	663.71	758.30	893.26	970.46	824.07	870.40	1,026.03
Cash dividends	10	12	12	13	15	Cash dividends	15	20	32	40	32	24	30
Ware to disease						Was to Back and							
Return on assets (ROA) (%)	3.9	2.6	3.4	4.2	4.7	Key indicators  Return on assets (ROA) (%)	5.9	5.9	7.5	5.5	2.3	0.6	5.3
Return on equity (ROE) (%)	4.6	2.3	3.7	6.4	4.8	Return on equity (ROE) (%)	5.9	15.1	17.8	12.7	4.2	(0.6)	13.2
Shareholders' equity ratio (%)	24.2	24.6	25.8	22.6	22.9	Ratio of core operating income to sales revenue (ROS) (%		9.1	10.2	8.2	5.4	5.4	6.8
Other	2 1,2	21.0	23.0	22.0		Net debt-to-equity (D/E) ratio (times)	1.17	1.06	0.89	1.26	1.79	1.73	1.40
Number of employees	53,979	55,131	56,031	68,263	68,988	Ratio of equity attributable to owners of the parent (%		24.5	27.3	24.7	22.8	23.4	26.2
Transper or employees	23,7,7	55,151	23,031	- 5,200		Other	23.0	24.3	27.3	24./	22.0	23.4	
						Number of employees	68,988	69,291	69,230	72,020	69,609	69,607	69,784
						. Tallise. of employees	00,700	07,271	07,230	, 2,020	07,007	07,007	