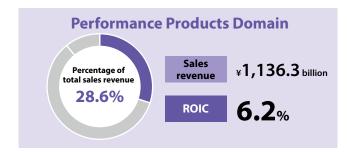
# **Overview of Business Domains | Summary**

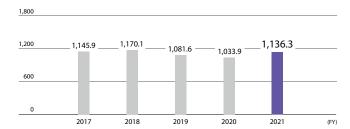
Financial results figures for each domain

Note: Figures for past fiscal periods (up to and including FY2020) are the business results figures announced at the time.



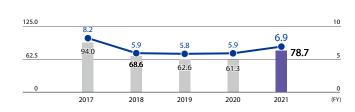


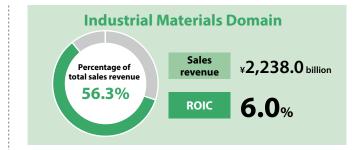
Sales revenue (Billions of yen) 2,400



#### Core operating income and margin

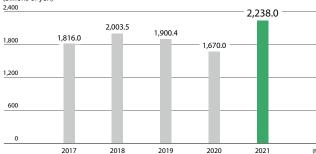
Core operating income (left axis) - Core operating margin (right axis) (Billions of yen) 250.0 20 187.5





#### Sales revenue

Sales revenue (Billions of yen)

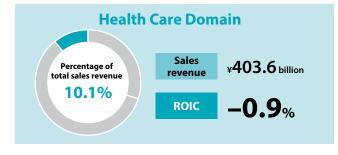


#### Core operating income and margin

(Billions of yen) 201.1 205.4 194.4 187.5

Core operating income (left axis) - Core operating margin (right axis)







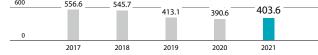
Sales revenue (Billions of yen)

(%)

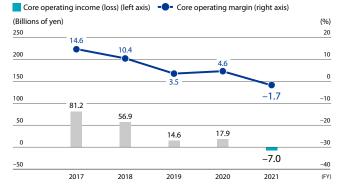
20

15

1,200 556.6



#### Core operating income (loss) and margin



19.5

2020

# **Overview of Business Domains | Summary**

# Financial results figures for each domain

Notes: 1. Figures for past fiscal periods (up to and including fiscal 2020) are the business results figures announced at the time.

ROA was calculated as core operating income divided by the fiscal year average of total assets.

#### **Health Care Domain**







# Capital expenditures and depreciation and amortization

Capital expenditures - Depreciation and amortization

2018

(Billions of yen)

120

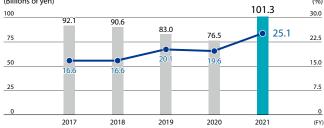
80

2017



# R&D expenditures and percentage of total sales revenue





# Performance Products Domain Total assets and ROA Total assets (left axis) - ROA (right axis) (Billions of yen) (%) 3,500 10.0 8.0 2,625 7.5 1,750 5.6 5.2 4.9 5.6 1,215.1 1,216.6 1,176.3 1,316.3 2.5

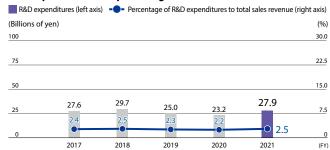
# Capital expenditures and depreciation and amortization

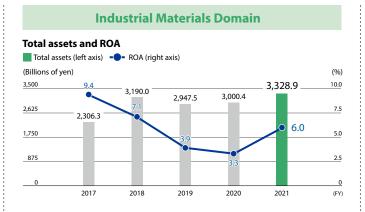
Capital expenditures - Depreciation and amortization

(Billions of yen)



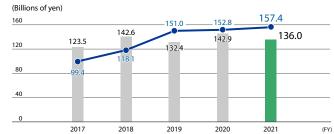
#### R&D expenditures and percentage of total sales revenue





### Capital expenditures and depreciation and amortization

Capital expenditures - Depreciation and amortization



## R&D expenditures and percentage of total sales revenue

