

Global Network

(As of March 31, 2021)

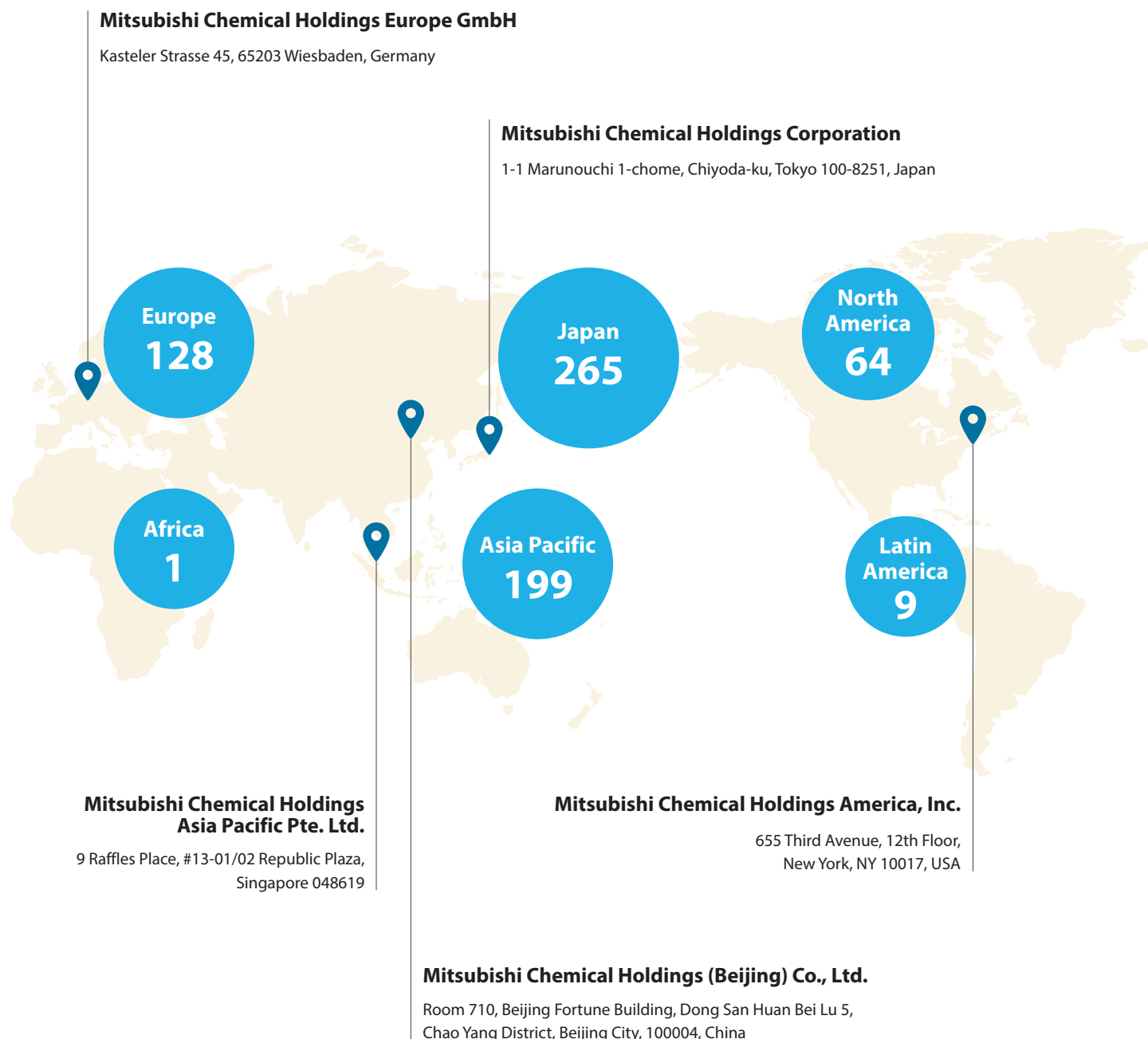
Number of subsidiaries
and affiliates (Japan)

265

Number of subsidiaries
and affiliates (outside Japan)

401

Total: 666



Disclaimer: This report contains forward-looking statements that reflect Mitsubishi Chemical Holdings Corporation's assumptions and beliefs based on currently available information. Actual results may differ materially from forecasts due to various risk factors and uncertainties. These include, but are not limited to, demand in Japan and overseas, exchange rates, price and procurement volume of crude oil and naphtha, market trends, technological innovation, National Health Insurance drug price revisions, product liabilities, lawsuits, laws and regulations, as the Mitsubishi Chemical Holdings Group is engaged in a wide range of businesses, including various performance products, MMA, petrochemicals, carbon products, industrial gases and pharmaceuticals.